

## **2007 Annual Results**

April 2008



IR Website: www.nblife.com/ir

# **Agenda**



- Results Highlights
- Business Review
- Outlooks
- Open Forum



# Highlights of the Year



- Gross profit margin increased by 1.7 percentage points to 82.8%
- Net profit surged 45.6% to HK\$ 178.8 million
- Dividend payout ratio reached 168%
- PRC market demonstrated robust sales growth at 32% driven by the strong Chinese economy
- Revenue from Taiwan market grew 10.5% despite the poor economy

# Financial Summary

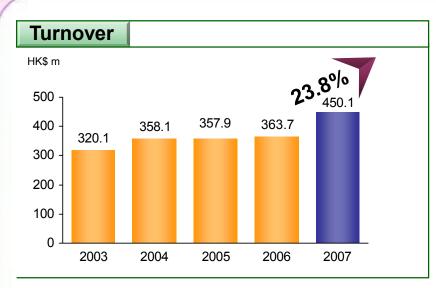


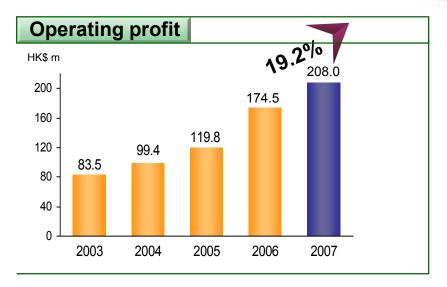
#### Year end December 31

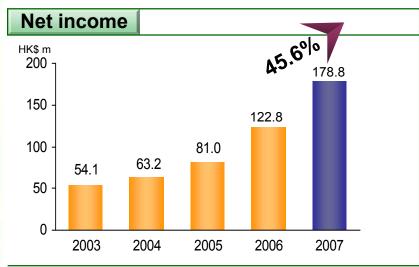
	2007	2006	Change
	(HK\$ million)	(HK\$ million)	(%)
Turnover	450.1	363.7	+23.8
Gross profit	372.6	295.0	+26.3
Profit before tax	208.0	174.5	+19.2
Net profit	178.8	122.8	+45.6
Dividend	300.0	125.0	+140.0
- Interim (HK cents)	3.00	1.40	+114
- Interim Special (HK cents)	2.00	0.60	+233
- Final (HK cents)	4.20	3.00	+40
- Final Special (HK cents)	5.80	1.25	+364
Dividend payout (%)	167.8%	101.8%	+66 pts

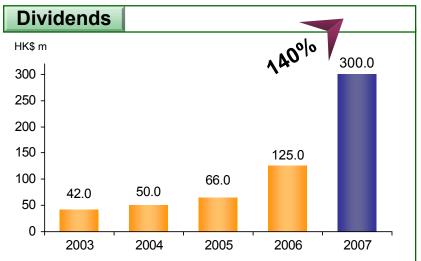
# **Strong Financial Performance**











# **Enhancing Shareholder's Value**

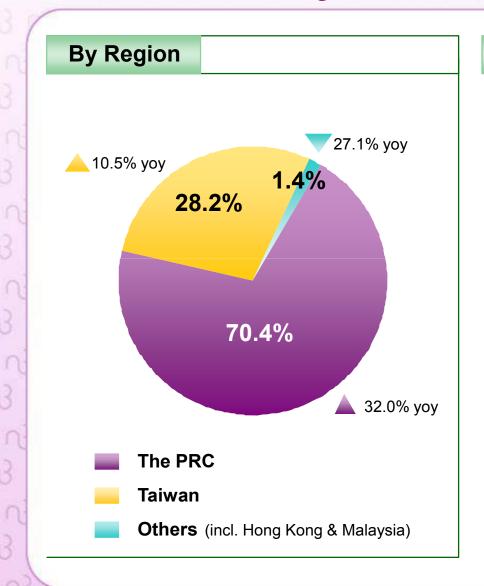


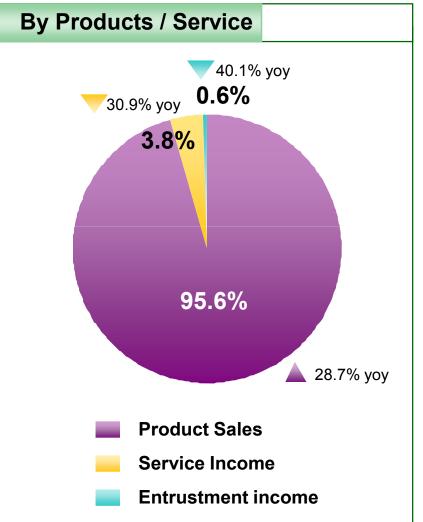
#### Year end December 31

	2007	2006	Change	
			(%)	
Basic EPS (HK cents)	8.94	6.16	+45.1	
ROE %	19.9	14.5	+5.4 pts	
ROA %	17.6	12.7	+4.9 pts	
Cash (HK\$ million)	588.7	356.2	+65.3	
Gearing Ratio	Net Cash	Net Cash	-	

# **Turnover Analysis for FY07**







# **Average Sales Per Store**



- The Group's average sales per store increased by 14.6% yoy to HK\$227,000 in FY2007, which was mainly attributable to:
  - Success of the brand and store image revamping program boosted the average store sales in PRC by 19%
  - Average store sales in Taiwan registered a 4.5% year-on-year growth from existing spa channel regardless of recession

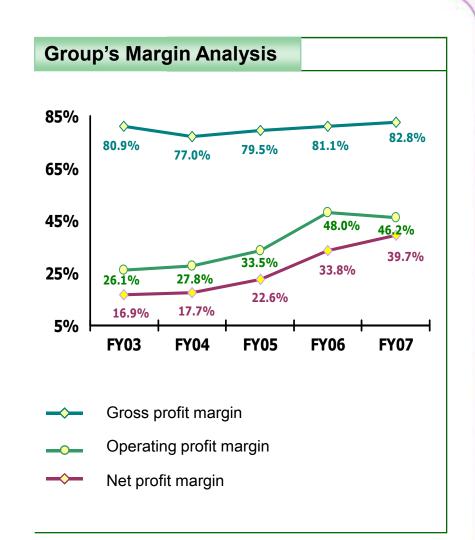
#### **Average Sales Per Store**

Group Average	227,000	198,000	+14.6
Taiwan	230,000	220,000	+4.5
PRC	225,000	189,000	+19.0
(HK\$)	FY2007	FY2006	(%)

# **Sustainable Profitability**



- Gross profit margin further enhanced to 82.8%, representing a yoy growth of 1.7 percentage points
- Net profit margin further increased by 5.9 percentage points due to the improvement in operating efficiency and lower effective tax rate
- Gross margin of products increased by 1.4 percentage points to 87.2% for the review period





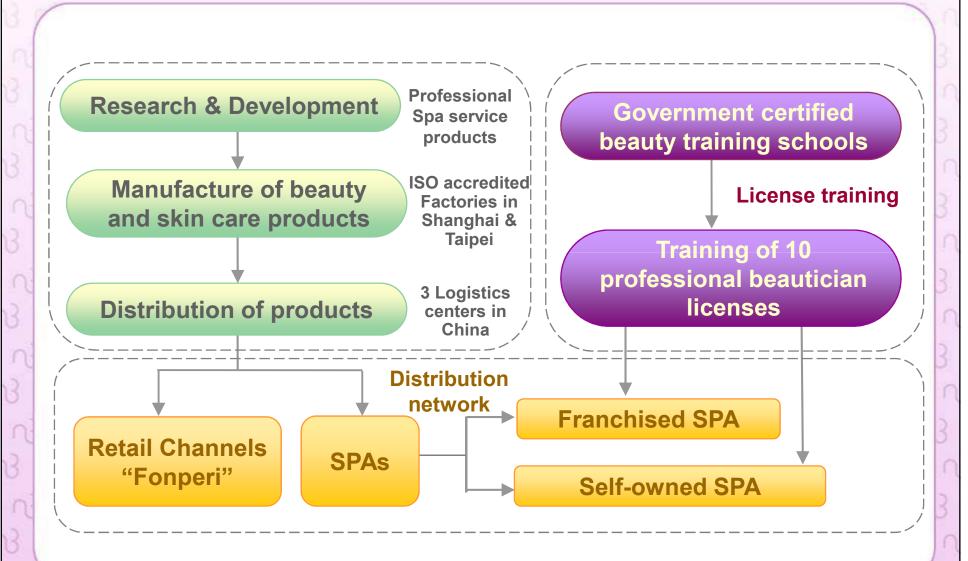
# **Corporate Positioning**



Leading **Beauty** & Spa Professional Service Product & Training Provider in Asia

## **Core Business**





## **Nationwide Distribution Network in PRC**





## **Extensive Network in Greater China**



As at 31 D	ecember 2007		Franchisee owned Spas		usted Counters		owned Counters	Retail Channels
The	PRC	1,465	1,400	1	10	7	47	-
Tai	wan	1,851	447	-	-	10	-	1,394
Others	HK Malaysia	53	- 51	- -	-	2	- -	-
To	otal	3,369	1,898	1	10	19	47	1,394

## **Renowned Brand**



- 2007 Honor and 2006 Silver Winner of the World's Best Annual Report by International ARC Awards, New York
- 2007 Best Asia Brand Innovation award
- 2007 Best Asia Brand Innovative Figure award
- 2006 and 2005 Outstanding Enterprise in Hong Kong
- 2006 Bronze Winner of Asia Marketing and Promotion Award
- 2006 Bronze Winner of Best Asia B2B Events Award
- 2006 Best Asia Interactive Media Application Award
- 2005 Top 10 most influential beauty brands in China
- 2005 Top 10 most influential beauty franchised salons in China
- 2005 Golin Awards in Corporate Branding / Reputation Management
- 2005 Best Franchisee Network in China (with the highest consumer recognition rate of 49.7% by 2005 China Beauty Economy Annual Report)
- 2005 London International Advertising Award
- 2005 New York Global Longshi Advertising Award
- 2005 6 Honors for Corporate Identity Design by Hong Kong Designer Award
- 2005 8 Honors by Asia Times Advertising Creative Award
- 2005 Asia Pacific Interior Design Award for Central SPA

# Strong Profitability in the PRC

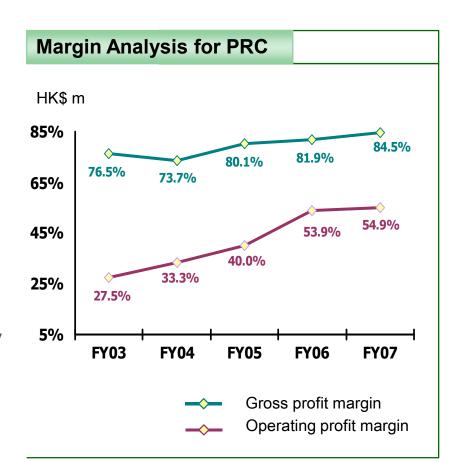


#### Product sales increased by 33.7% to HK\$307.2 million

- Gross margin of product sales grew from 85.4% to 87.7%
- Benefited from the robust growth of the Chinese economy
- Brand revamping program began to bear fruitful returns

#### PRC's net margin improved from 37.2% to 49.9%

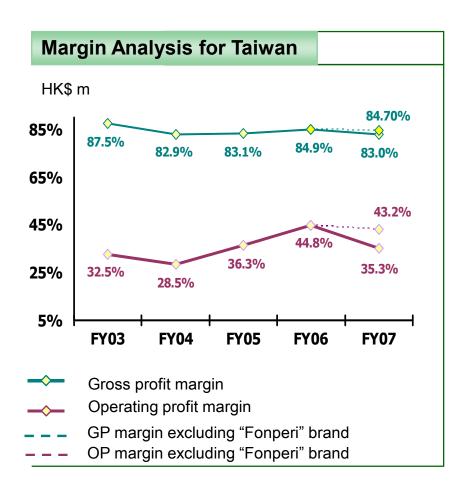
- Entrustment strategy continued to pay off
- Operating profit expanded to HK\$174 million, representing an increase of 34.6%
- Service income recorded 22.7% yearon-year growth



# **Encouraging Performance in Taiwan**



- Product sales increased by 21.3% despite economic recession, which was mainly attributable to:
  - HK\$15.4 million product sales from the new retail brand "Fonperi"
  - Spa products registered a 5.5% yearon-year growth
- Gross profit reached HK\$105.3 million
  - Turnover increased by 10.5% to HK\$126.8 million
  - Gross profit margin excluding "Fonperi" brand maintained at high level of 84.7%



## "Fonperi" To Capture Retail Market



- Retail brand "Fonperi" was newly launched in April 2007 in Taiwan market
- Captured the growing segment of the medium price retail skin-care market
- Sold via retail channel like hypermarkets, drugstores as well as wholesalers
- 1,394 outlets merchandised the "Fonperi" products, more than 400,000 units sold with a turnover of HK\$15.4 million in 2007
- As at 31 March, 2008, retail outlets reached 3,744 outlets.
- 2008: Target to reach 4,000 outlets; launch 16 new SKUs (5 for men)













# **Professional Spa & Beauty Products**





◆ Harvard NB1 Series RMB2000~5888

Natural hormone ► Series
RMB2200



▼ Health Supplement



Tao of Beauty
Facial treatment use only
RMB52~525

Spice of Beauty ►
Body treatment use only
RMB90~1345





✓ Zen of Beauty Home use series RMB120~680





Harvard XXS Body Fitness & A2D Breast Beauty Series

RMB420~880



# Unique Professional Products for Head-to-toe Spa Programs



- ► Aroma Hair-loss
  Preventive Scalp Treatment
  RMB110
- Aroma Bust Treatment
   & Firming Wrap
   RMB320
- ► Aroma Hydrotherapy RMB120
- ► Digestion Enhancing Treatment RMB380
- ► Aroma PMS Treatment RMB120
- ► Aroma Body Sculpturing & Firming Treatment RMB300~450
- ► Ultra Lympho Slim Up Treatment [Waist/ Stomach/ Pregnant lines / Thigh/ Buttock/ Shoulder]
- Aroma Oriental Massage/
   Energetic Lymphomassage
   RMB450
- ► Yin & Yang Jade Massage Therapy RMB120
- ► Aroma Spa / Paraffin Manicure & Pedicure RMB300~500

- ► Facial Treatment [NB-1/ Natural Hormone/ Bio-tech / Whitening/ Hydro/ Specialty] RMB180~500
- Aroma Lympho Lift-up Therapy [Whitening/ Balancing/ Refining/ Brightening/ Rejuvenating/ Dark Circle/ Firming]

  RMB200~250
- ► Optional Facial Upgrade [Eyes/ T-zone/ Whitening/ Slimming/ Anti-wrinkle] RMB85~160
- ► Aroma Pores & Dark Spot Back Treatment RMB250
- Aroma Firming Neck Treatment
  RMB160
- ► Aroma Muscle-relieving Shoulder Massage RMB120
- Waxing [Underarm/Arm/Leg/Eyebrows] RMB130~280
- Whitening Ocean Wrap
  [Arm/Full Body]
  RMB300
- ► Body Herbal Scrub RMB320



# **Growth Drivers Summary**



### Improve Same Store Sales

- Encouraged franchisees to open bigger spas with revamped image
- Continued to repackage products to reduce costs and improve profit margin (363 products repackaged as at 31 Dec 2007)

#### New Products

- 39 new products were launched in 2007
- Over 176,000 sets/ bottles of NB-1 family products were sold, with a turnover of HK\$134.5 million
- Further enhance product offering by introducing products for "family and friends of our existing customers" in 2008

### Expand Distribution Channels

- Target 250 new stores in 2008
- Expanded local distributions, e.g. hypermarket, cosmetic drugstores and wholesalers in Taiwan

